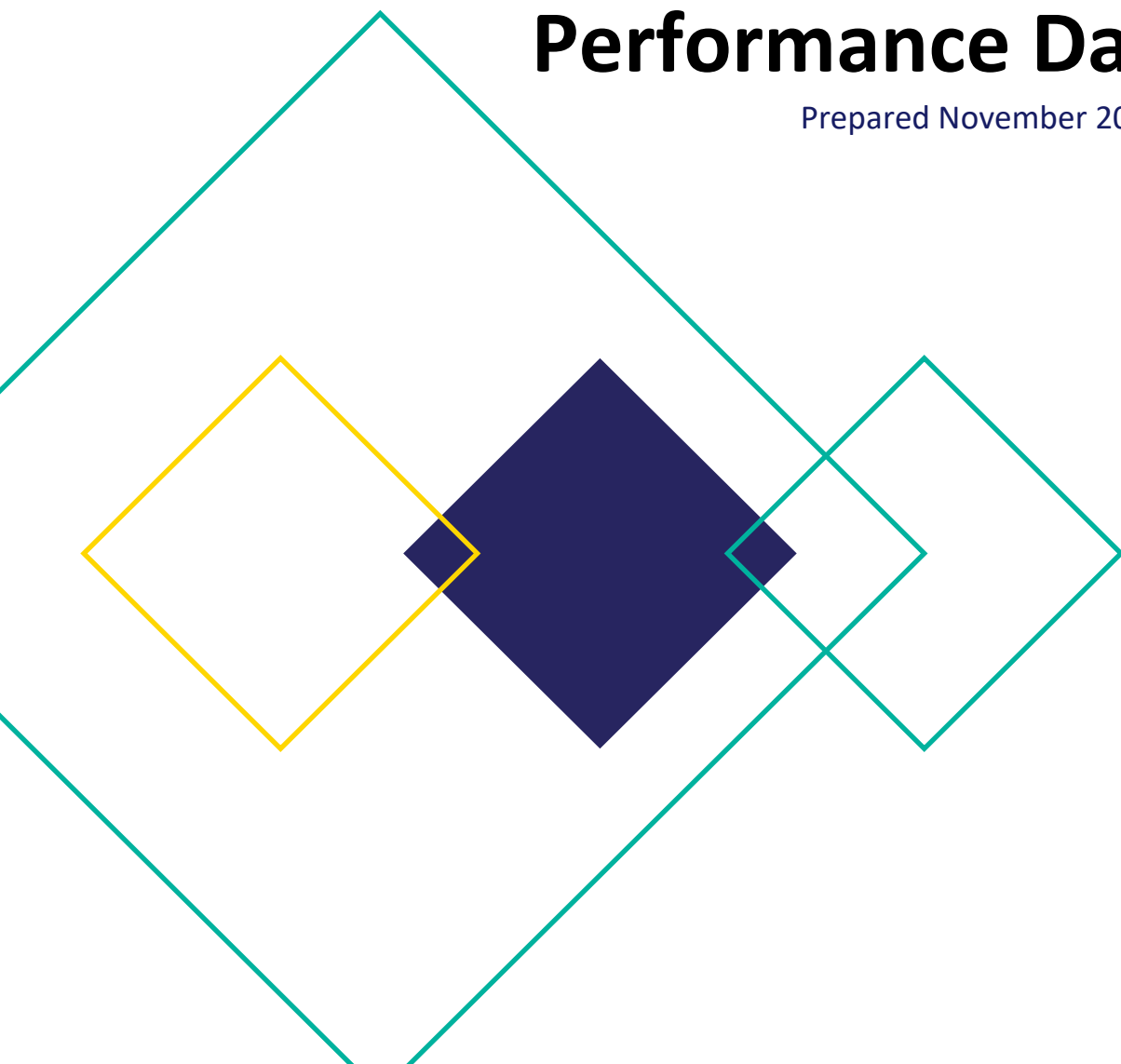

HURON COUNTY, MICHIGAN

Accountability & Transparency Report

Performance Dashboard

Prepared November 2022



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Fiscal Stability Indicators

2 Year Comparisons

	2020	2021	% Change	Trend
General Fund Balance				
General Fund expenditures	\$ 16,945,465	\$ 20,533,297	21.2%	↗
General Fund expenditures, per capita	\$ 544.78	\$ 657.02	20.6%	↗
General Fund revenues	\$ 16,555,441	\$ 16,633,770	0.5%	↗
General Fund revenues, per capita	\$ 532.24	\$ 532.25	0.0%	↔
General Fund balance	\$ 7,217,999	\$ 3,318,472	-54.0%	↘
General Fund balance, as % of expenditures	42.6%	42.6%	0.0%	↘
All Governmental Funds, Fund Balance				
Expenditures, all governmental funds, per capita	\$ 899.59	\$ 1,026.35	14.1%	↗
Revenues, all governmental funds, per capita	\$ 902.67	\$ 942.43	4.4%	↗
Total Governmental Funds: fund balance	\$ 11,835,066	\$ 9,212,230	-22.2%	↘
Long Term Debts - Governmental Funds				
Total governmental long-term debt obligations	\$ 1,452,923	\$ 1,608,724	10.7%	↗
Vested sick leave	\$ 1,452,923	\$ 1,608,724	10.7%	↗
Governmental total long-term debt, per capita	\$ 46.71	\$ 51.48	10.2%	↗
Payment on long-term debt, due within one year	\$ 531,750	\$ 578,156	8.7%	↗

- ↗ Change is positive; Performance is improving
- ↘ Change is negative; Performance is improving
- ↗ Change is positive; Performance is neutral/not applicable
- ↔ Change is neutral; Performance is neutral/not applicable

- ↗ Change is positive; Performance is declining
- ↘ Change is negative; Performance is declining
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Fiscal Stability Indicators

2 Year Comparisons - Continued

	2020	2021	% Change	Trend
Taxable Value				
Taxable valuation of property (in \$1,000s)	\$ 2,466,743	\$ 2,504,690	1.5%	
Capital Assets				
Net governmental capital assets, less depreciation	\$ 16,056,149	\$ 19,102,473	19.0%	
Deposit Credit Risk				
Percent of bank balance exposed to risk (uninsured/uncollateralized)	61.6%	47.7%	-22.6%	
Investments				
Total Investments, including bank deposits and MERS portfolio	\$ 5,200,073	\$ 7,706,604	48.2%	
Investments, bonds and securities, at fair value	\$ 630,188	\$ 803,484	27.5%	
Investment ratings	S&P AA	S&P AA	n/a	
Pension and OPEB Liabilities				
Underfunded defined benefit pension plan liability	\$ 32,959,762	\$ 38,803,488	17.7%	
Underfunded OPEB liability	\$ 29,938,984	\$ 20,397,923	-31.9%	
Combined Pension & OPEB liability as a % of General Fund Revenue	379.9%	355.9%	-6.3%	

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Fiscal Stability Indicators

2 Year Comparisons - Continued

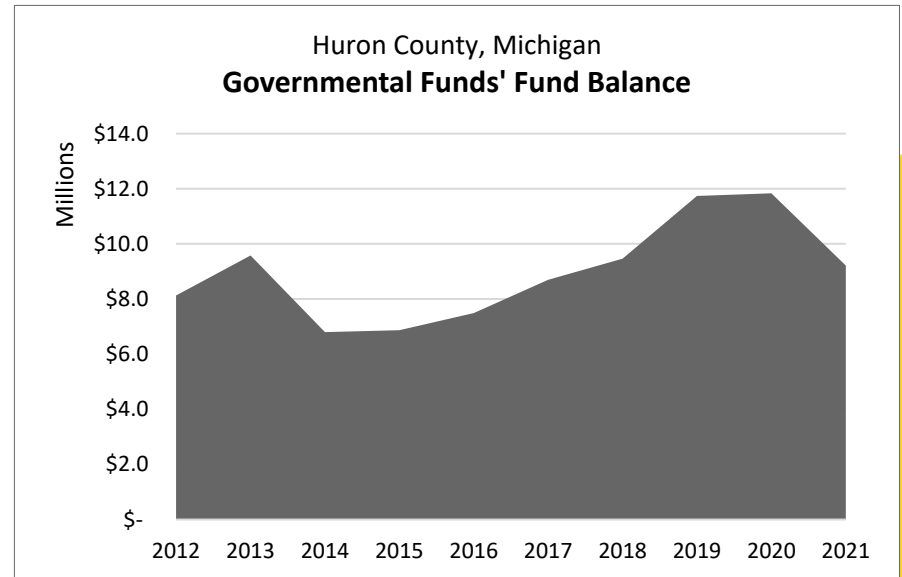
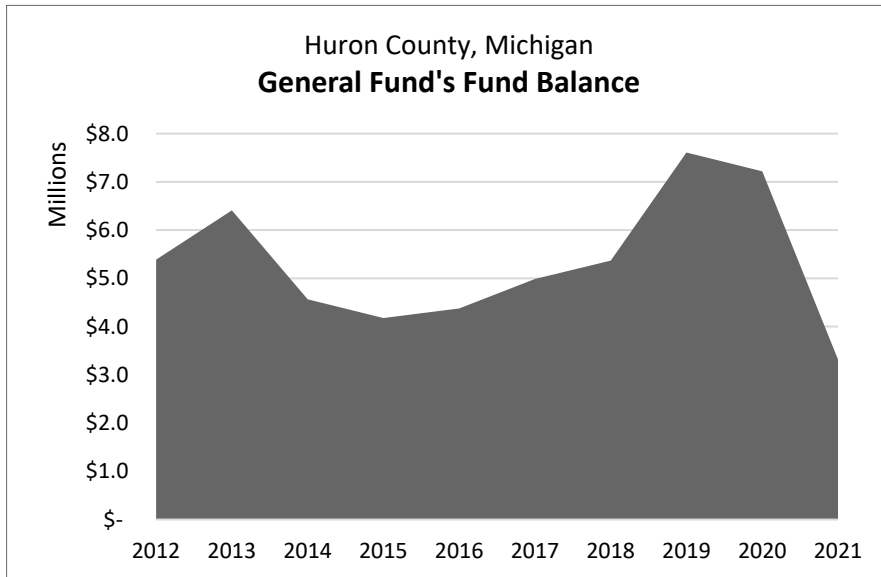
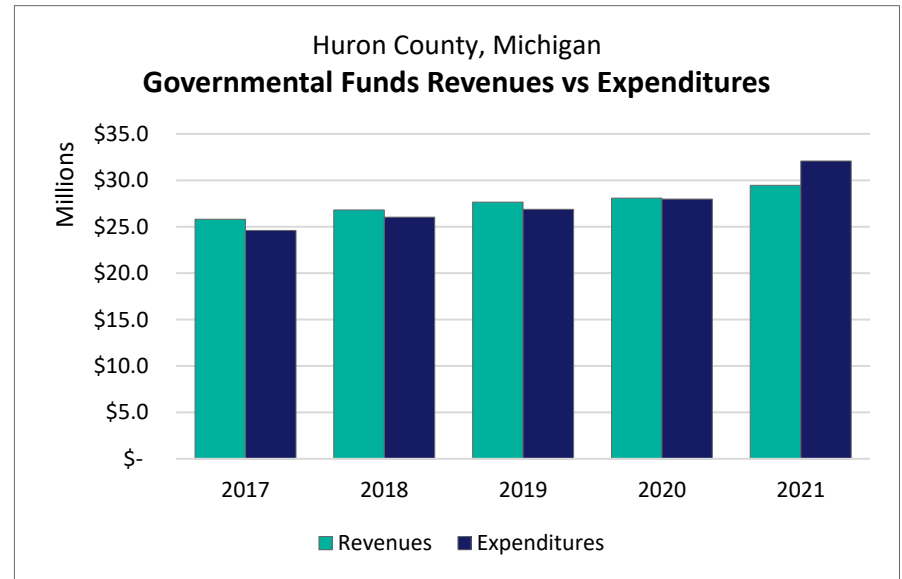
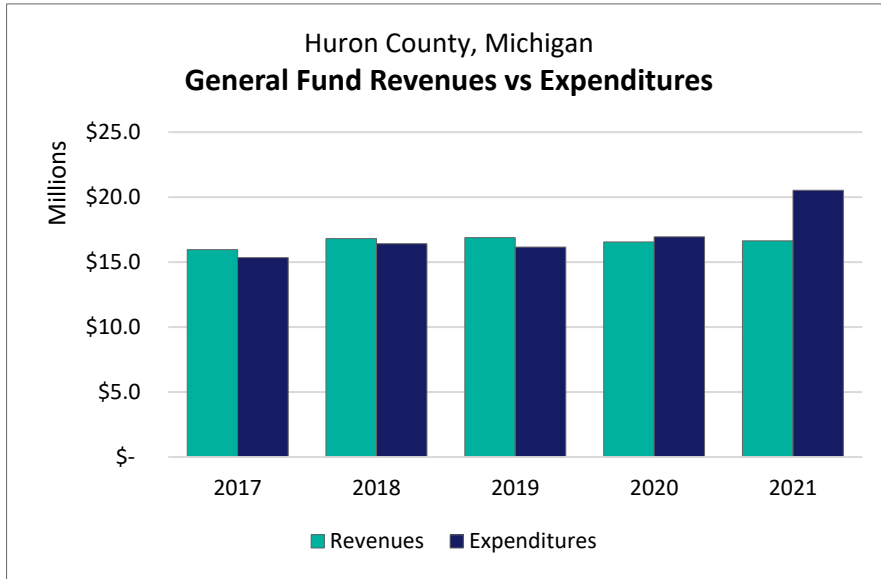
	2020	2021	% Change	Trend
MERS Defined Benefit Pension Plan				
Ratio of employees to retirees	0.92	0.84	-8.4%	
Percent funded	66.7%	64.2%	-3.7%	
Annual plan contribution	\$ 3,282,463	\$ 3,280,788	-0.1%	
Defined Contribution Pension Plan				
Annual contribution	\$ 56,095	\$ 91,937	63.9%	
OPEB - County Retiree Medical Plan				
Ratio of employees to retirees	1.17	1.17	0.0%	
Annual contribution	\$ 728,821	\$ 1,200,000	64.6%	
Self-Insurance Health Insurance & Workers' Comp Claims				
Claims paid	\$ 2,936,696	\$ 2,561,046	-12.8%	
Unpaid claims, end of year	\$ 269,789	\$ 263,606	-2.3%	

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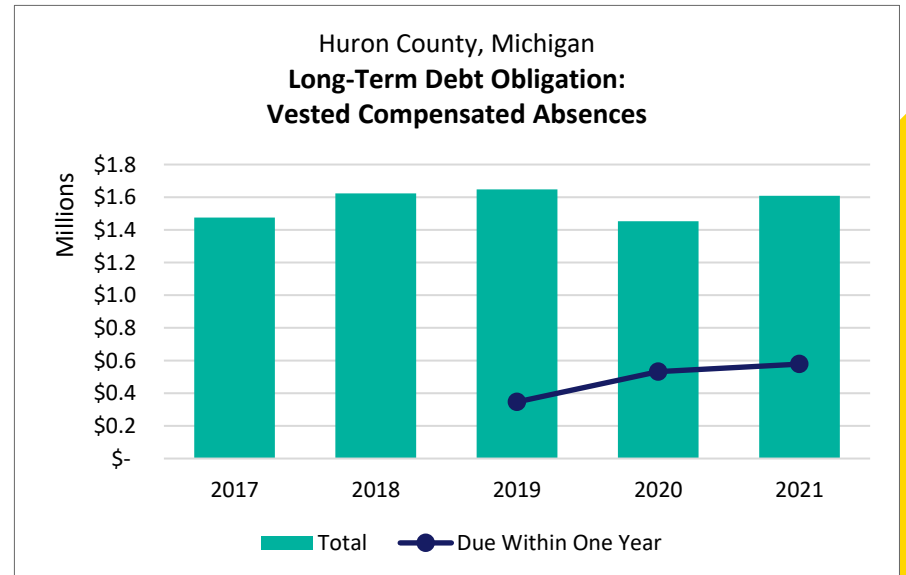
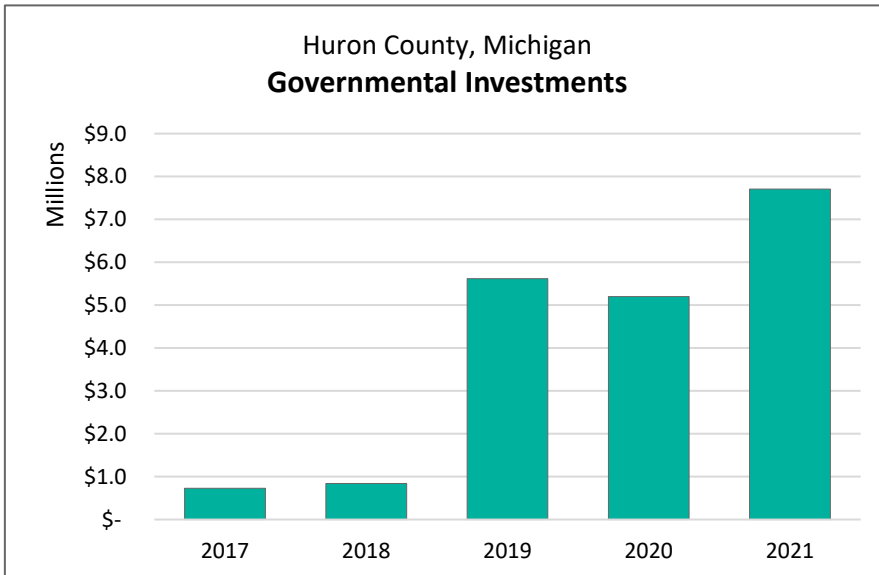
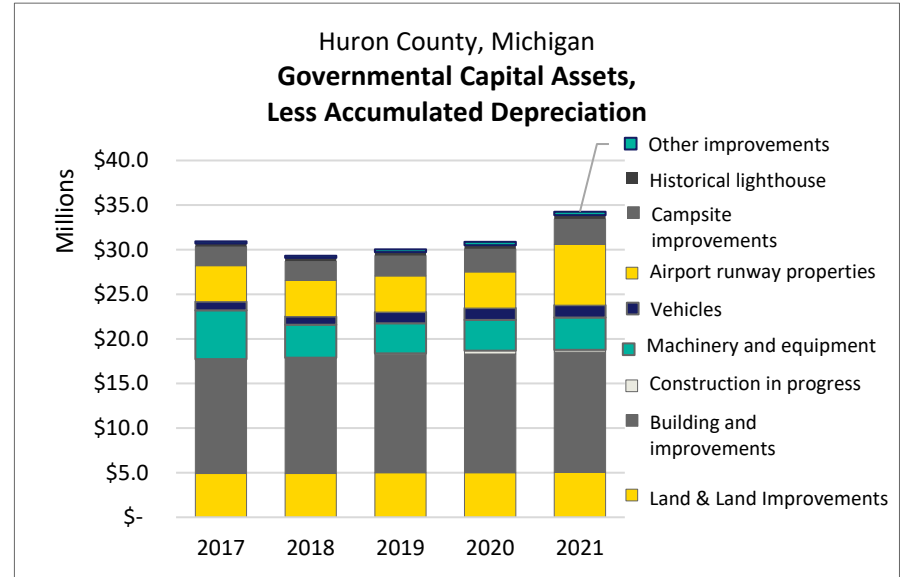
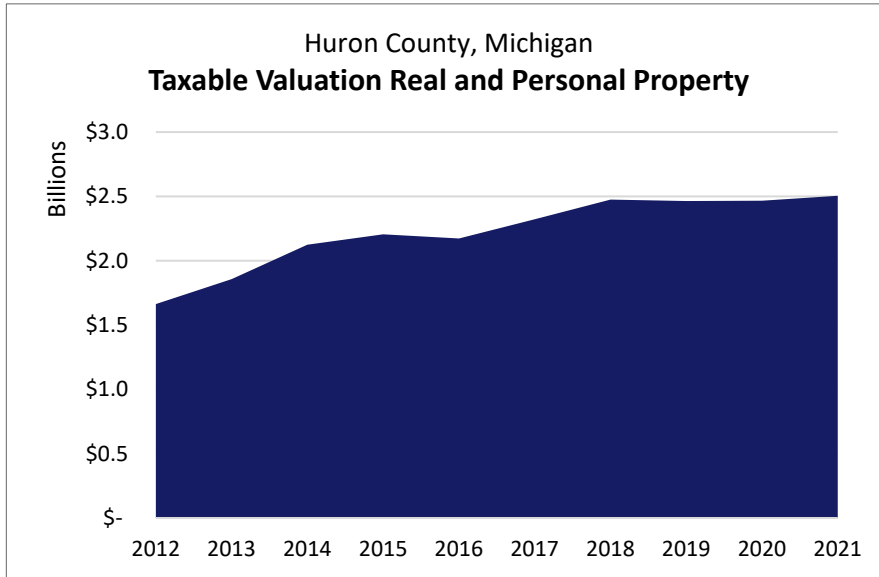
Fiscal Stability Indicators

Multiple Year Trends



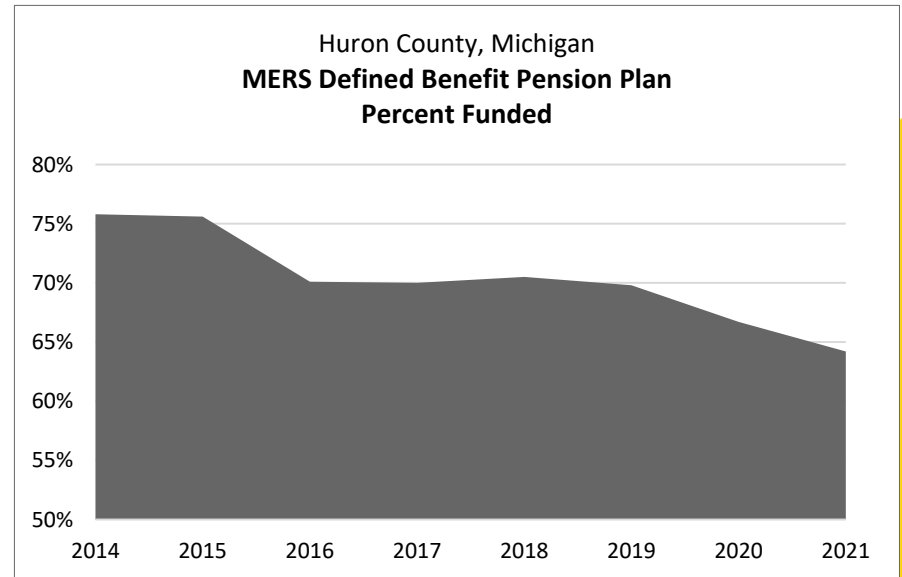
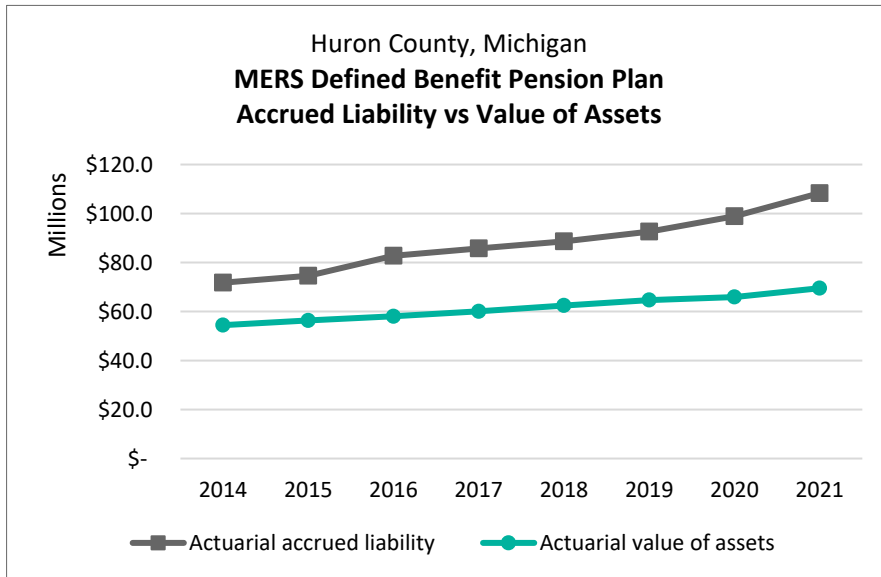
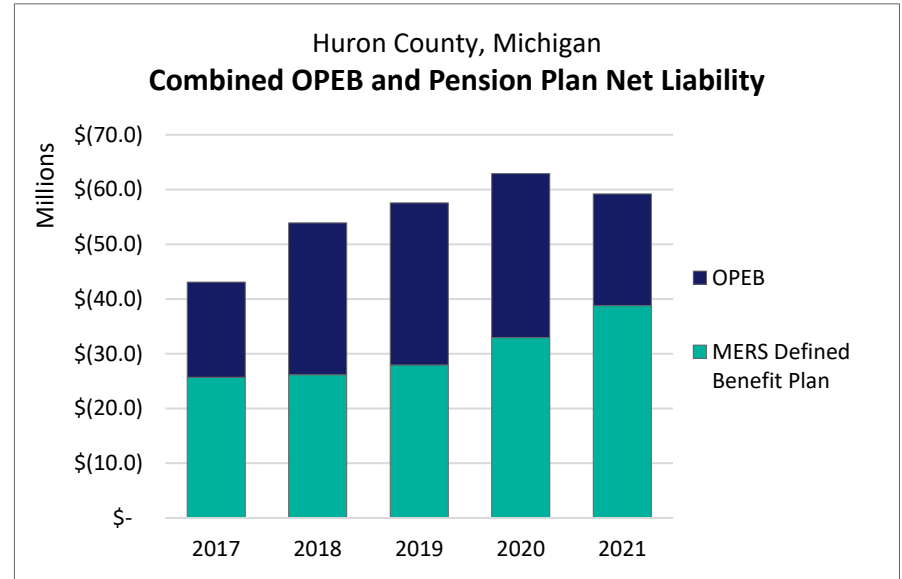
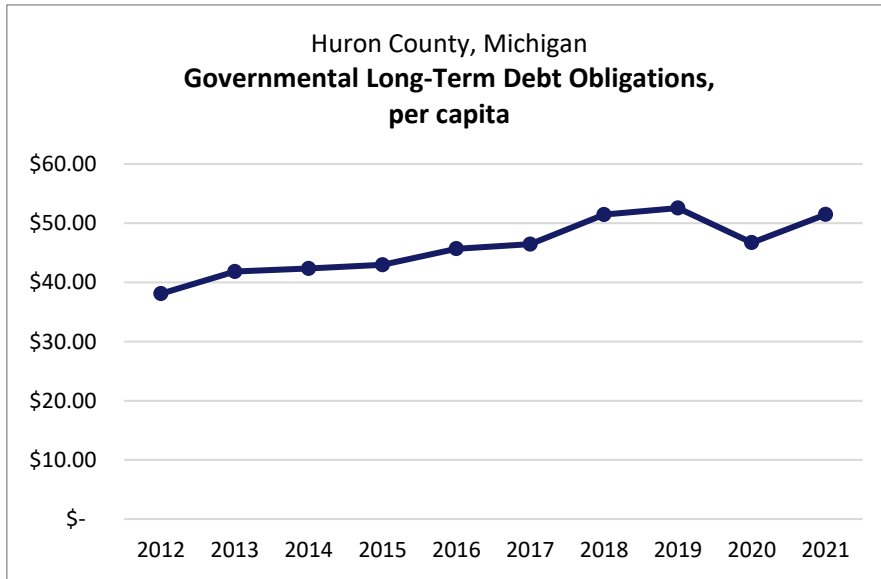
Fiscal Stability Indicators

Multiple Year Trends – Continued



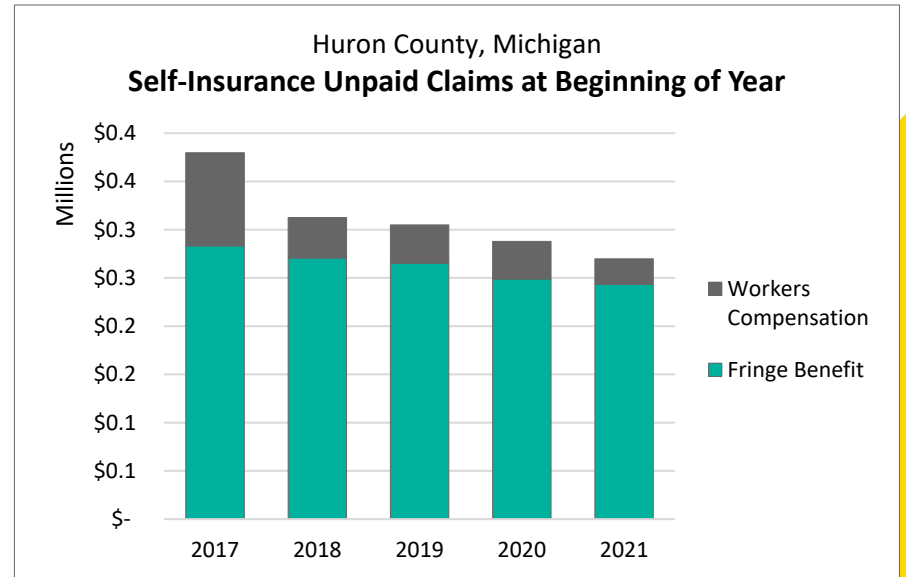
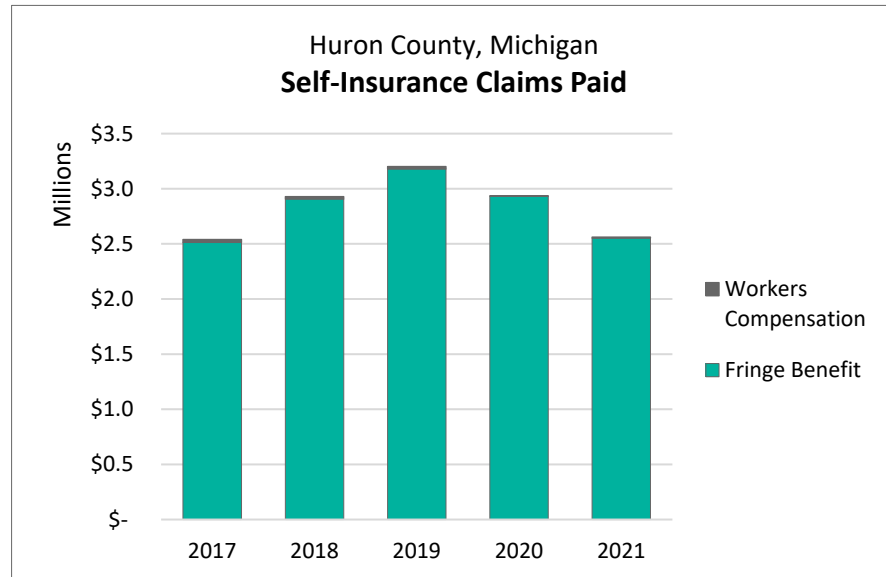
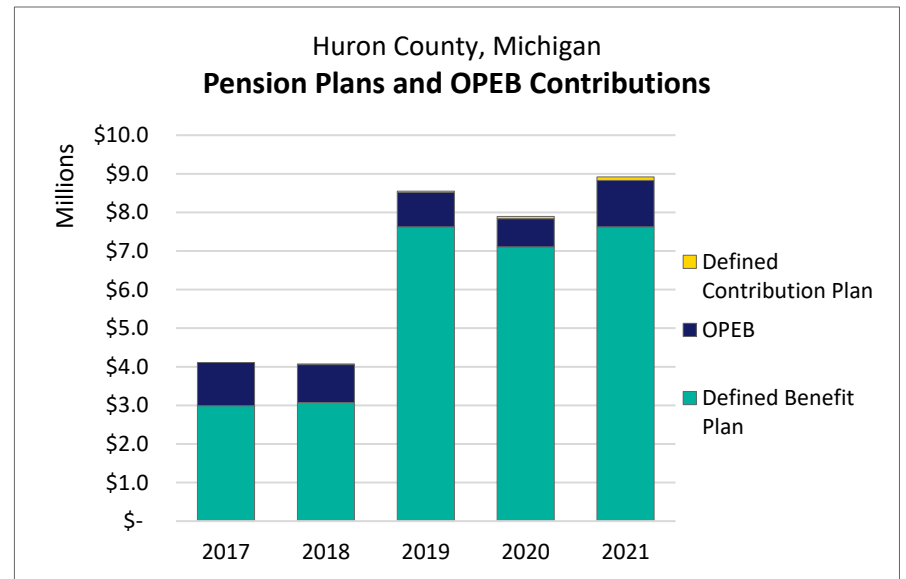
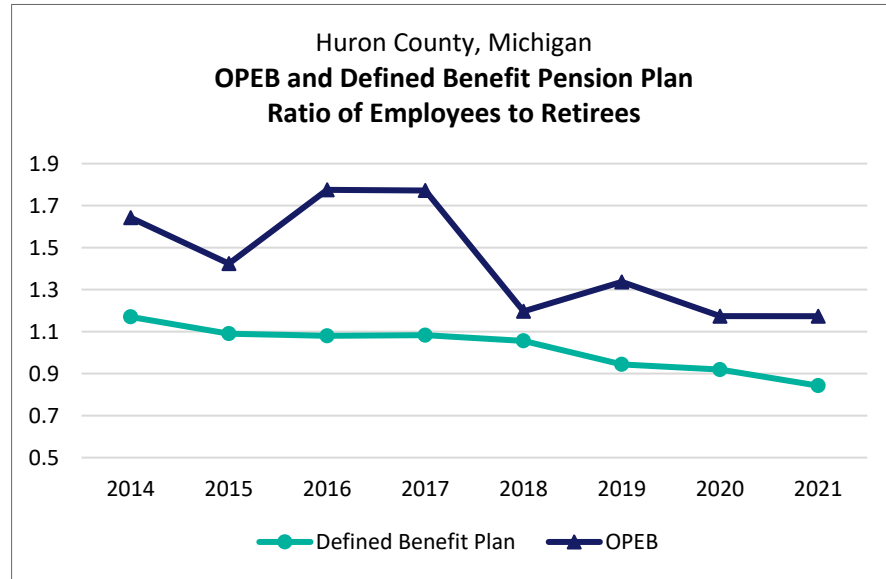
Fiscal Stability Indicators

Multiple Year Trends – Continued



Fiscal Stability Indicators

Multiple Year Trends – Continued



Economic Strength Indicators

2 Year Comparisons

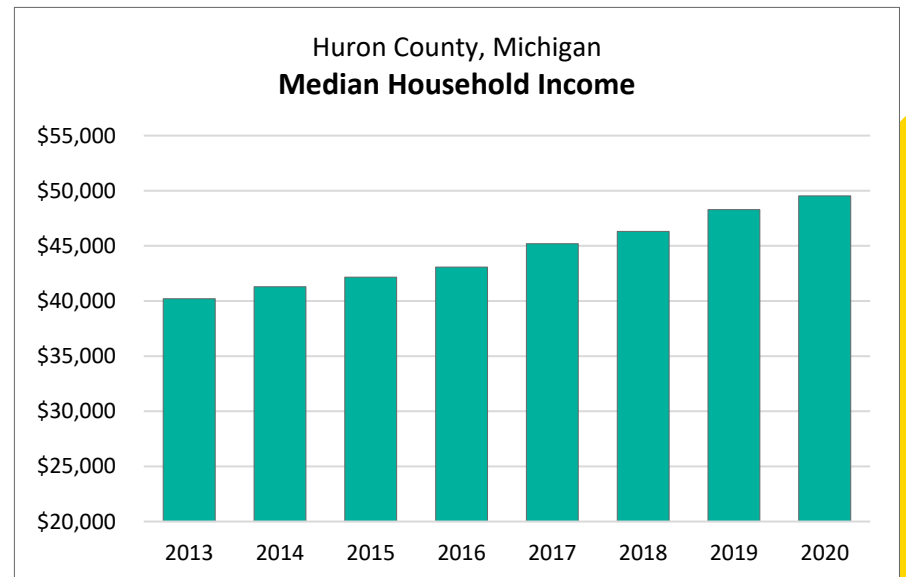
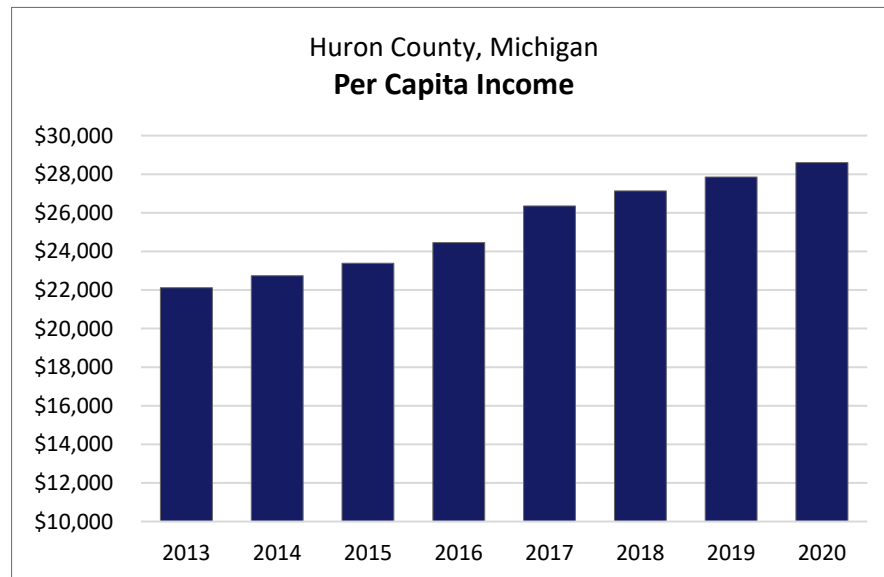
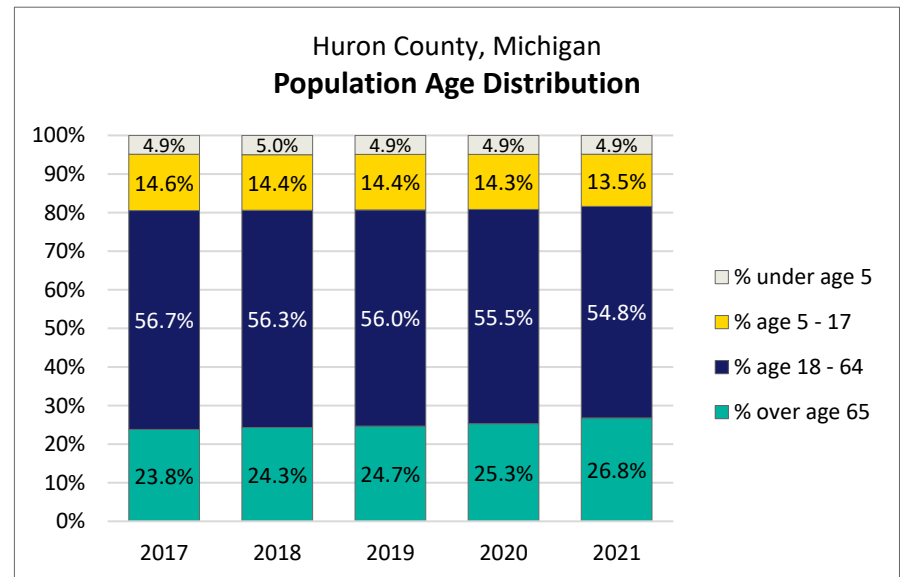
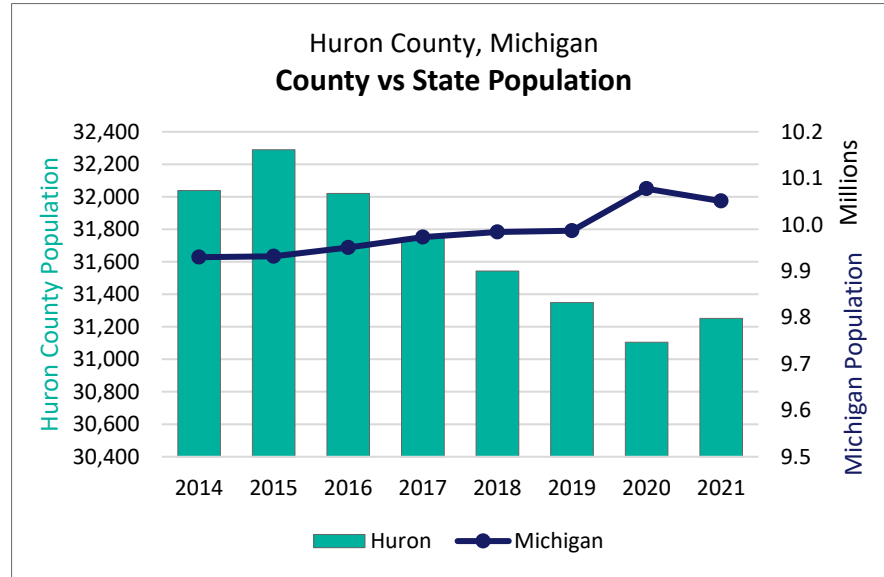
	2020	2021	% Change	Trend
Population				
Huron County population	31,105	31,252	0.5%	
Under 5 years old	4.9%	4.9%	0.0%	
Ages 5 - 17 years old	14.3%	13.5%	-5.6%	
Ages 18 - 64 years old	55.5%	54.8%	-1.3%	
Over 65 years old	25.3%	26.8%	6.0%	
	2019	2020	% Change	Trend
Employment and Income				
Median household income	\$ 48,289	\$ 49,541	2.6%	
Per capita income	\$ 27,852	\$ 28,598	2.7%	
Unemployment rate	4.6%	5.1%	10.9%	
Percent living below poverty level	13.0%	12.5%	-3.8%	
Education				
Percent of population with Bachelor's degree or higher	16.0%	16.0%	0.0%	
Percent of population with High School diploma or higher	89.1%	90.3%	1.3%	

- Change is positive; Performance is improving
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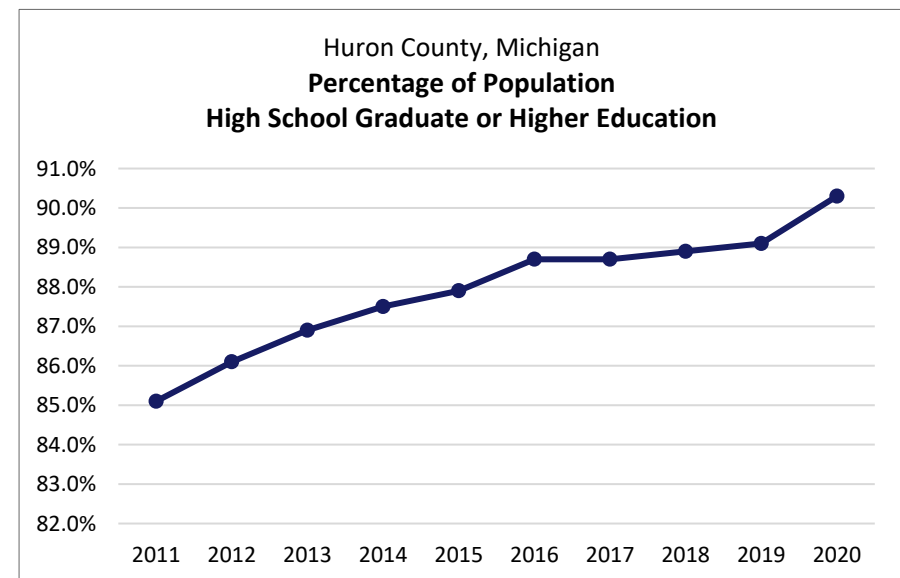
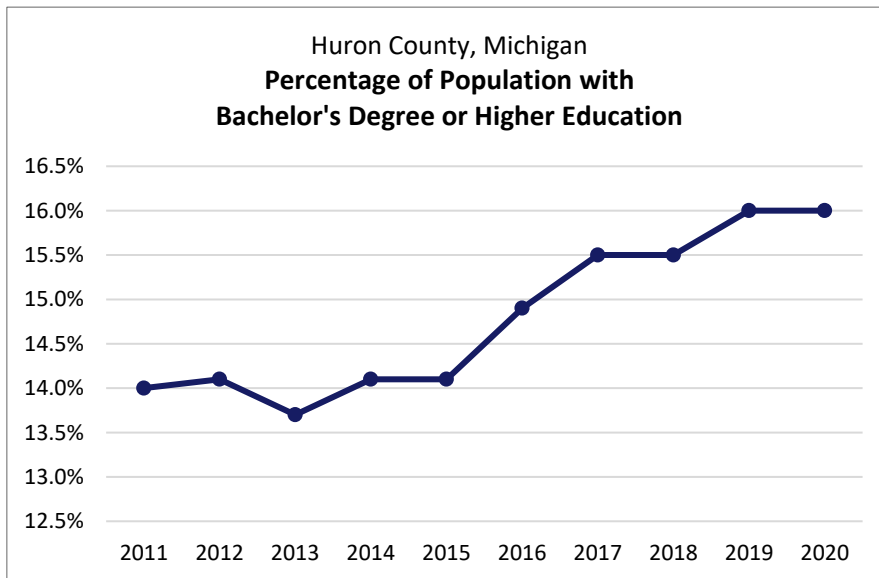
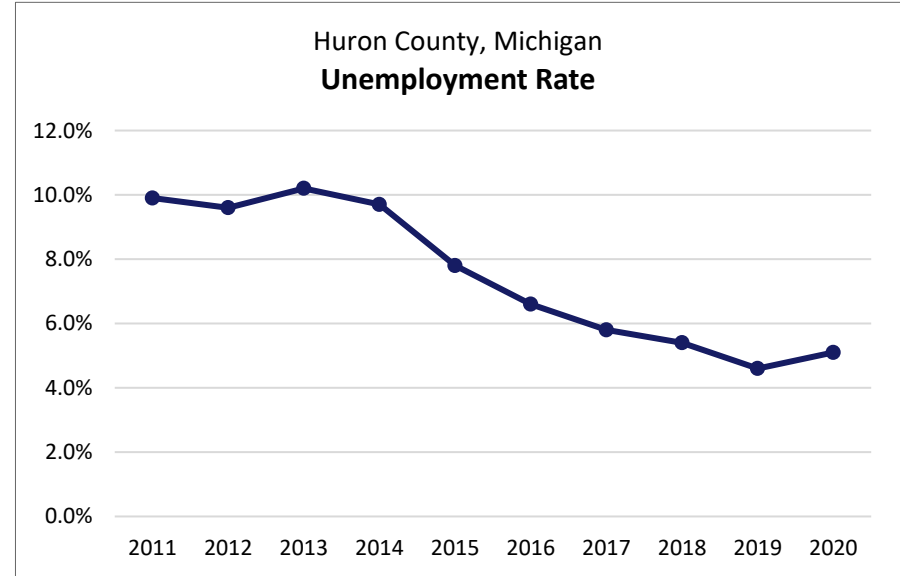
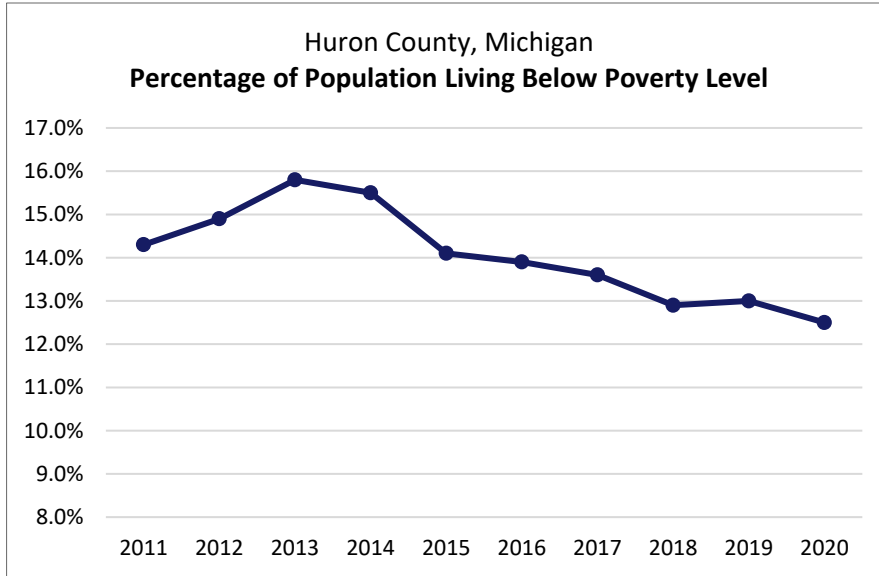
Economic Strength Indicators

Multiple Year Trends



Economic Strength Indicators

Multiple Year Trends – Continued



Public Safety Expenditures and Crime Statistics

2 Year Comparisons

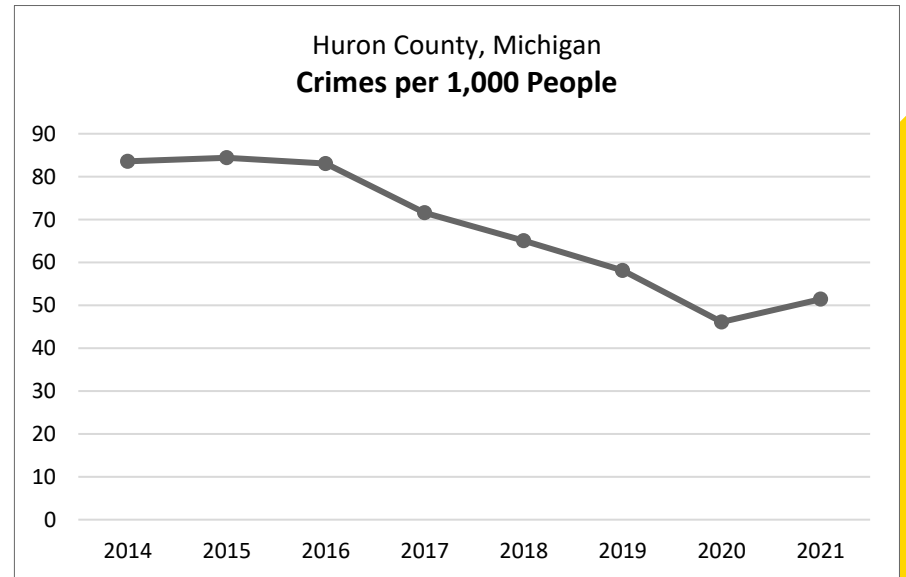
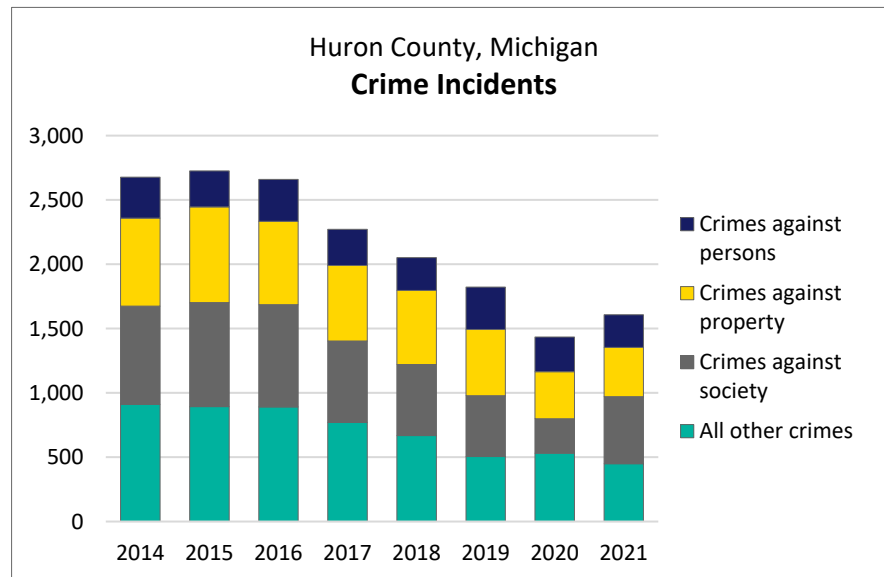
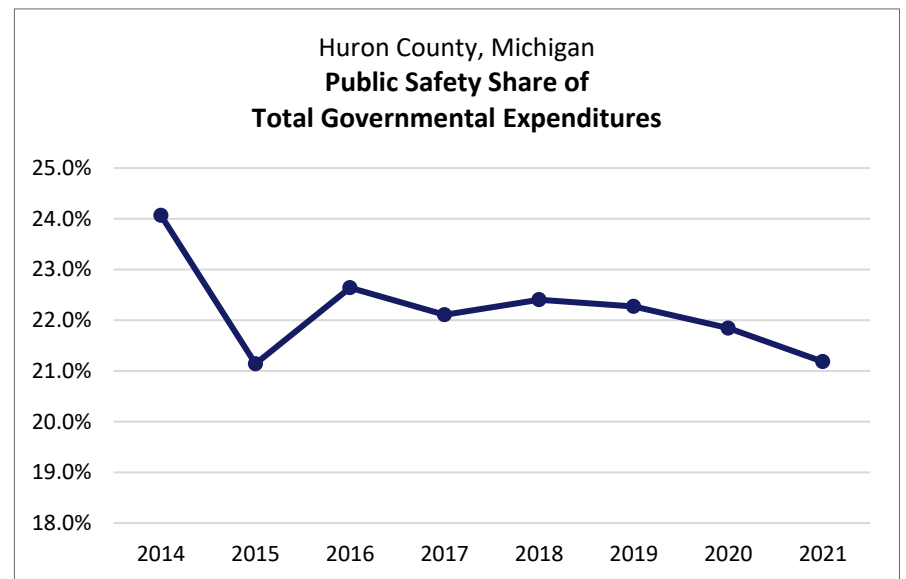
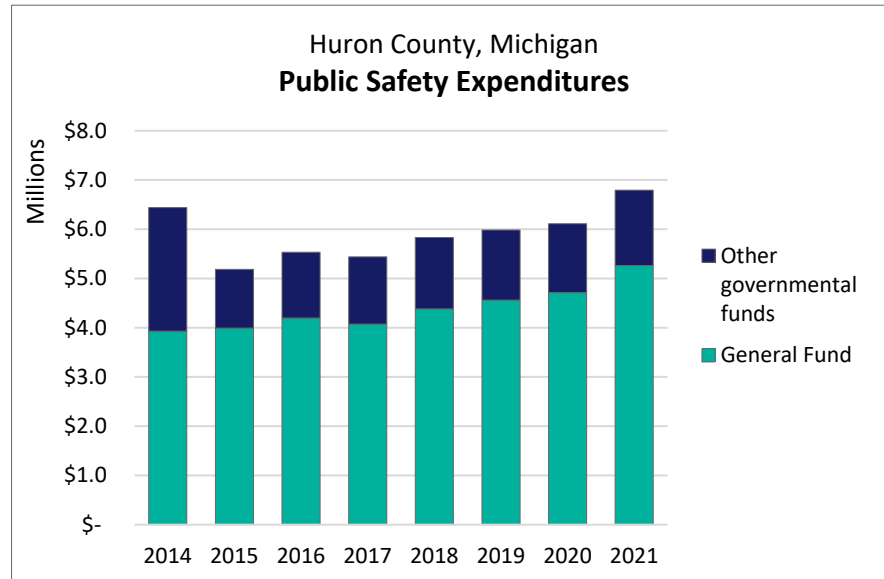
	2020	2021	% Change	Trend
Public Safety Expenditures				
Public Safety expenditures - General Fund	\$ 4,712,761	\$ 5,264,248	11.7%	↗
Public Safety's share of total General Fund expenditures	27.8%	25.6%	-7.8%	↘
Public Safety expenditures - all governmental funds	\$ 6,112,354	\$ 6,794,693	11.2%	↗
Public Safety's share of total governmental expenditures	21.8%	21.2%	-3.0%	↘
Crime Statistics				
Crimes per 1,000 population	46.10	51.42	11.5%	↗
Total number of incidents	1,434	1,607	12.1%	↗
Crimes against persons	270	253	-6.3%	↘
Crimes against property	365	384	5.2%	↗
Crimes against society	267	521	95.1%	↗
All other crimes	532	449	-15.6%	↘

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Public Safety and Crime Statistics

Multiple Year Trends



Infrastructure – Roads & Bridges, Conditions, and Usage

2 Year Comparisons

	2020	2021	% Change	Trend
Road Expenditures				
General Fund road expenditures	\$ 11,225	\$ 7,350	-34.5%	↘
Other governmental funds road expenditures	\$ 2,512,262	\$ 2,519,656	0.3%	↗
Less: Appropriation to Road Commission	\$ (2,192,000)	\$ (2,196,396)	0.2%	↗
Road Commission expenditures	\$ 16,603,023	\$ 16,012,754	-3.6%	↘
Total County road expenditures	\$ 16,934,510	\$ 16,343,364	-3.5%	↘
	* 2019	2021	% Change	Trend
Road Conditions, Federal Aid Lane Miles, Road Commission Roads				
"Good" miles	86.4	116.1	34.4%	↗
"Fair" miles	316.5	263.5	-16.7%	↘
"Poor" miles	259.0	182.5	-29.5%	↘
Total Federal Aid Lane Miles: County Road Commission	661.9	562.1	-15.1%	↘
Road Conditions, Federal Aid Lane Miles, All Roads				
"Good" miles	109.1	159.6	46.3%	↗
"Fair" miles	480.7	439.2	-8.6%	↘
"Poor" miles	385.2	283.1	-26.5%	↘
Total Federal Aid Lane Miles	86.4	116.1	34.4%	↗

*Due to COVID, 2020 statistics for road conditions were not reported

Infrastructure – Roads & Bridges, Conditions, and Usage

2 Year Comparisons - Continued

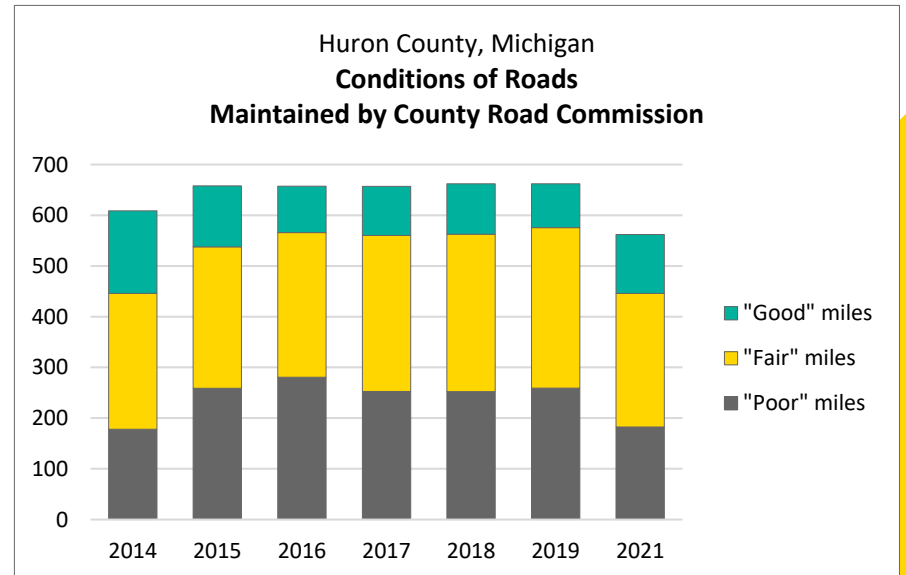
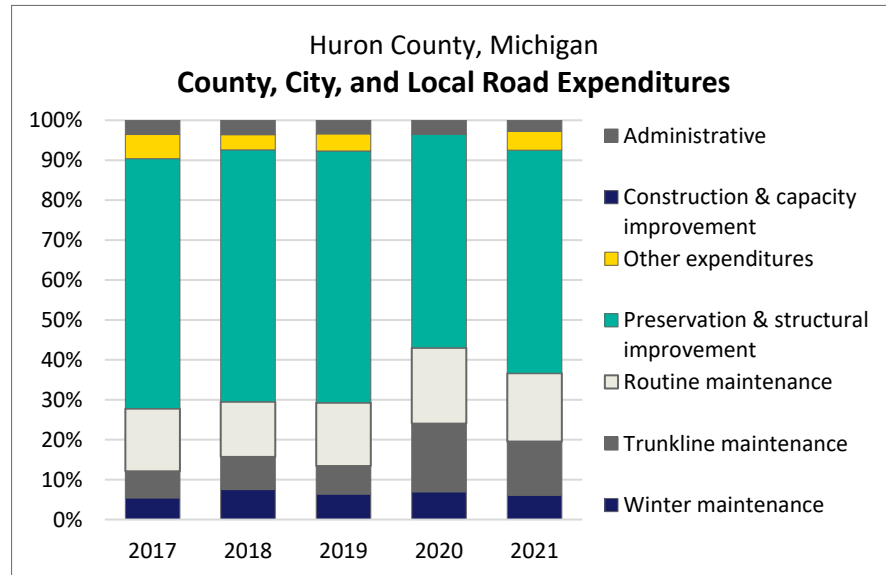
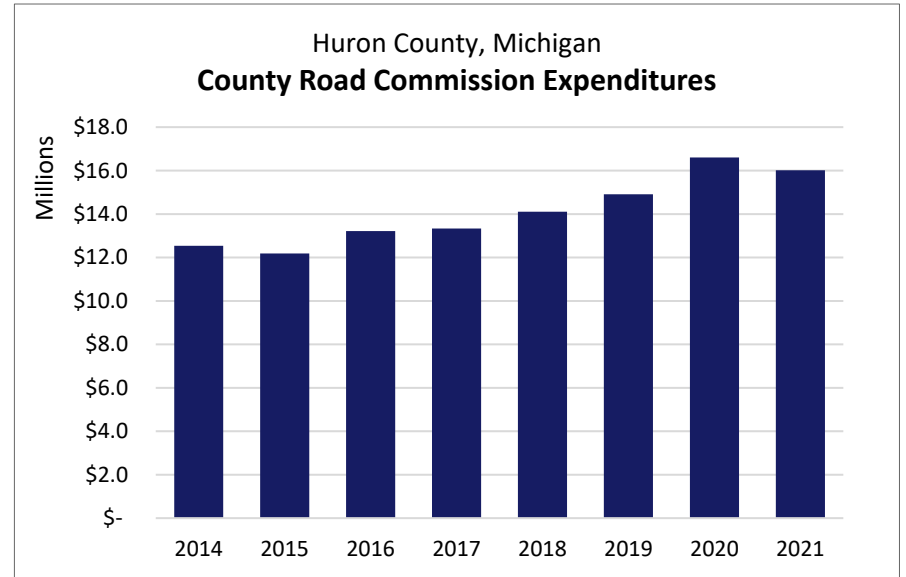
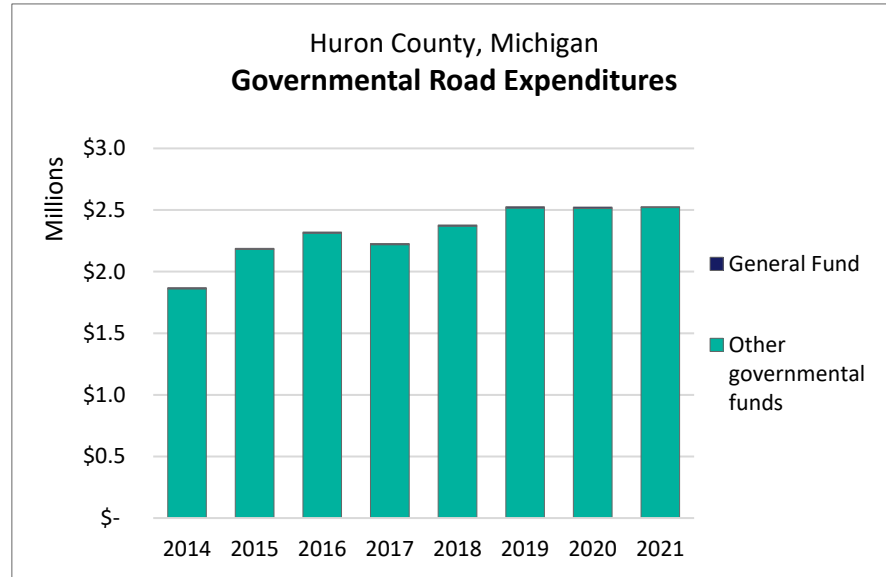
	2020	2021	% Change	Trend
BRIDGE CONDITIONS				
"Good"	77	57	-26.0%	
"Fair"	112	122	8.9%	
"Poor"	4	14	250.0%	
Total Bridges	193	193	0.0%	
ANNUAL MILES TRAVELED				
	300,166,231	330,445,811	10.1%	
Traffic Incidents				
Total traffic crashes	1,423	1,395	-2.0%	
Injuries from crashes	201	220	9.5%	
Fatalities from crashes	5	6	20.0%	
Alcohol- or drug-related crashes	48	44	-8.3%	
Crashes involving deer	1,015	950	-6.4%	
Licensed Drivers				
Total number of licensed drivers	24,833	25,278	1.8%	

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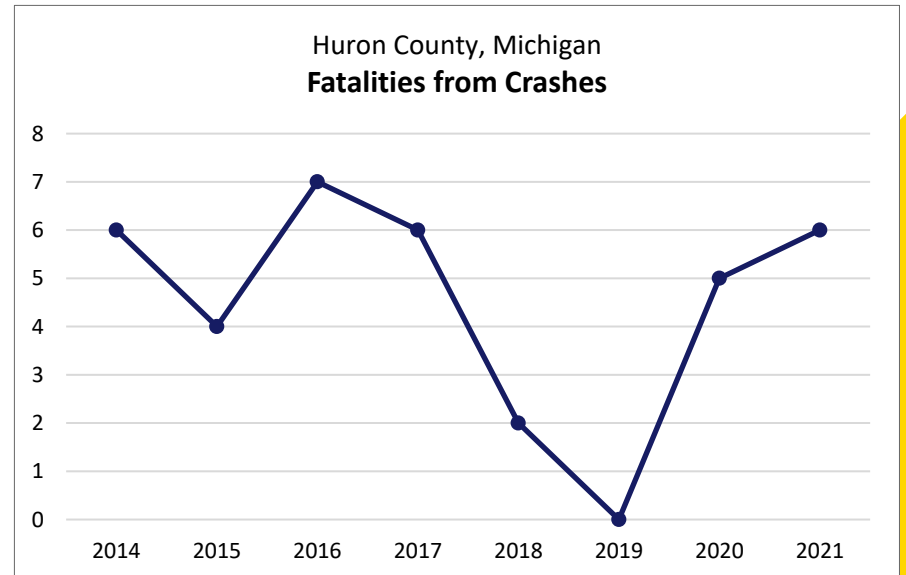
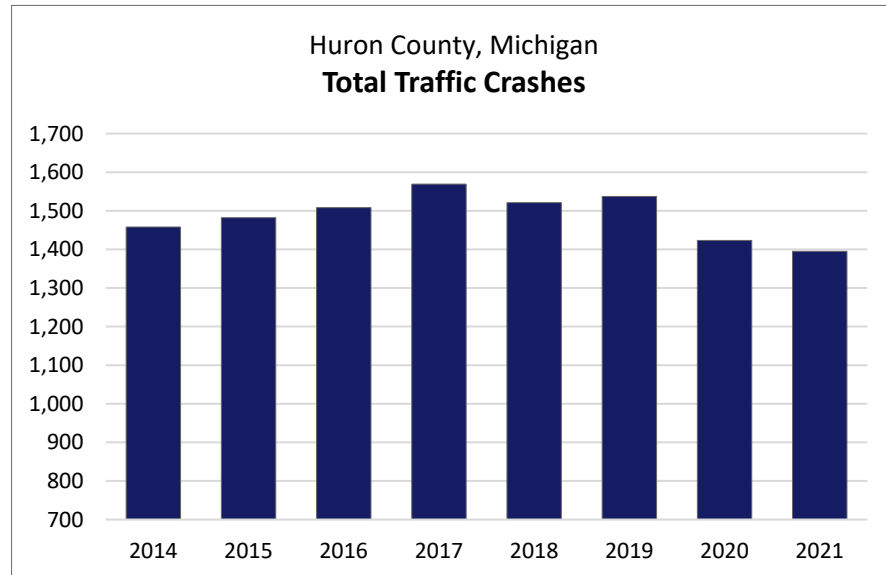
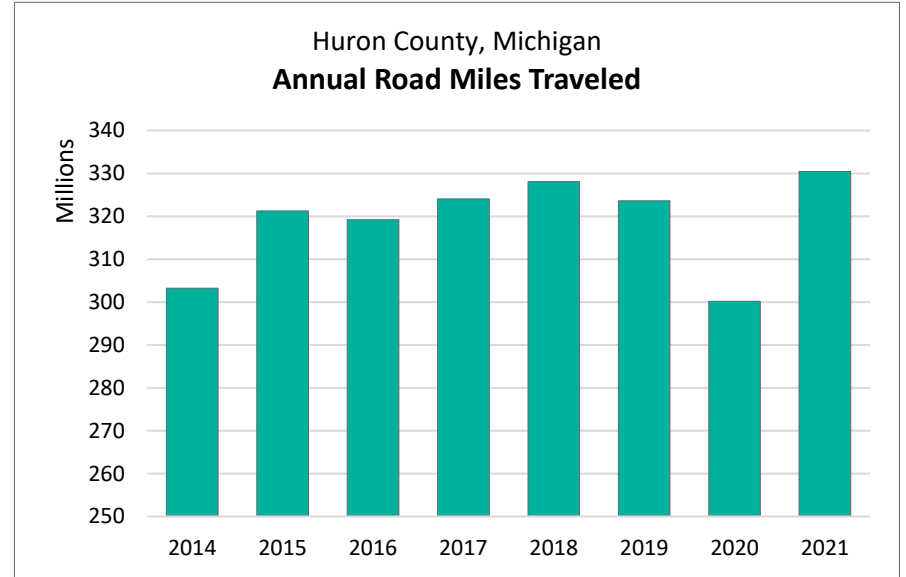
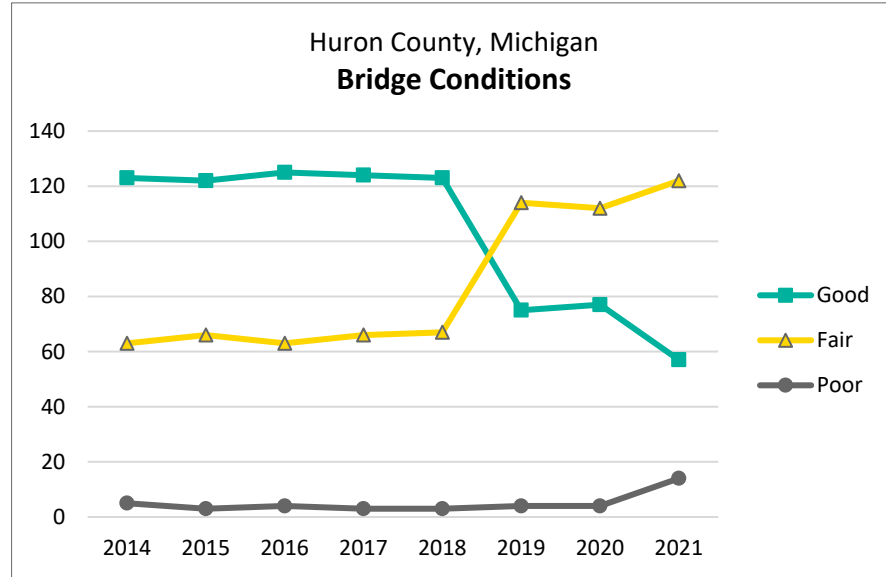
Infrastructure – Roads & Bridges, Conditions, and Usage

Multiple Year Trends



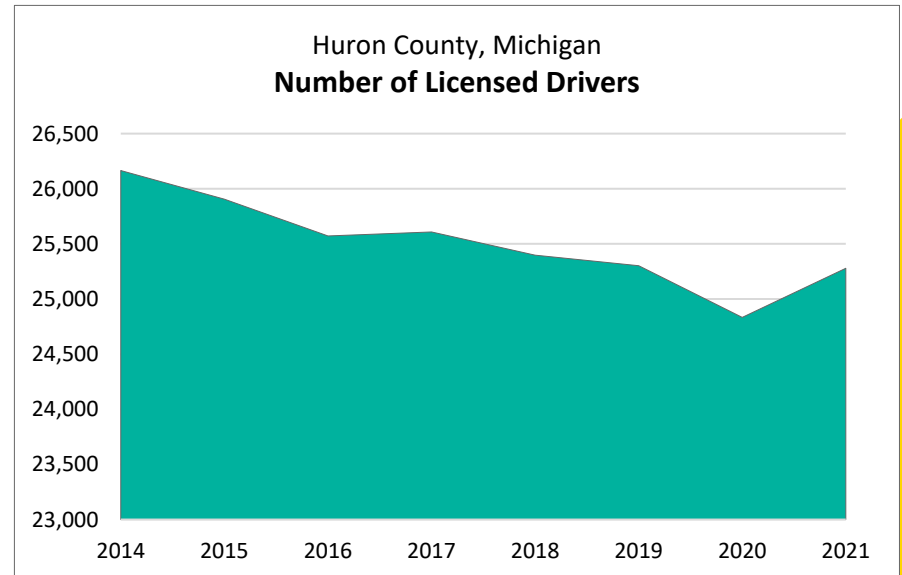
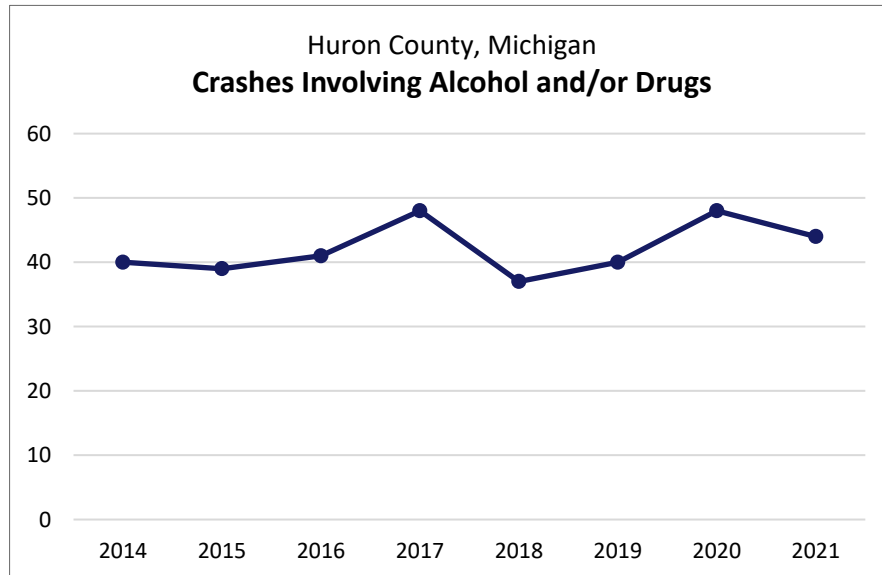
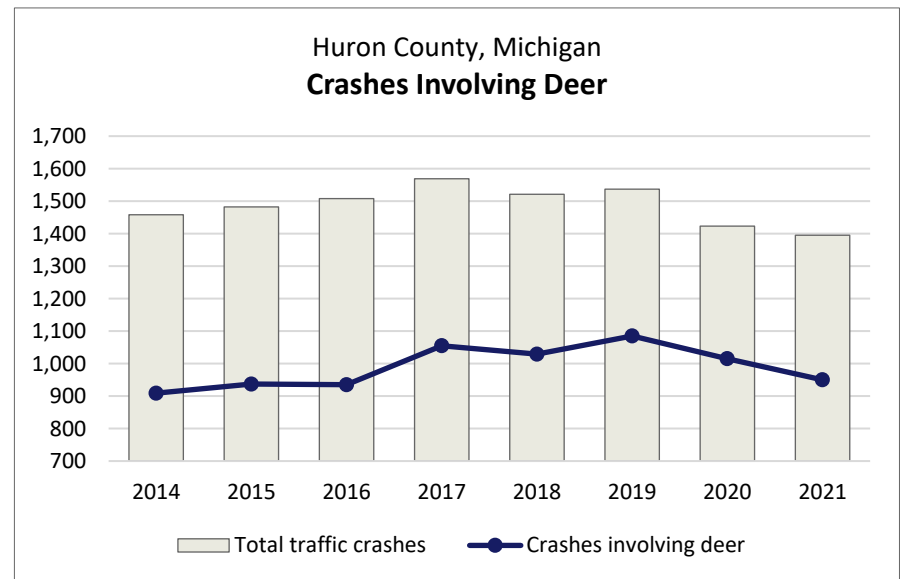
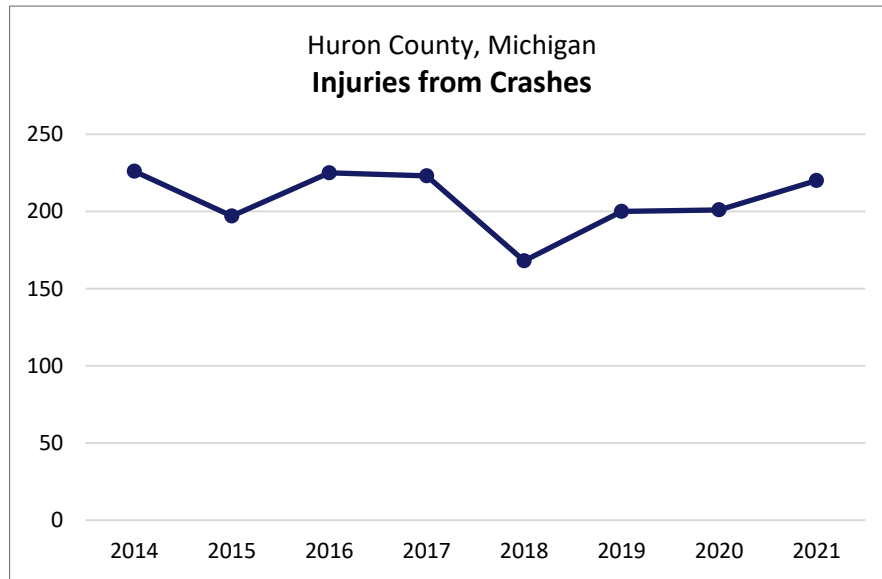
Infrastructure – Roads & Bridges, Conditions, and Usage

Multiple Year Trends - Continued



Infrastructure – Roads & Bridges, Conditions, and Usage

Multiple Year Trends - Continued



Quality of Life

Indicators and General Statistics

Land Use

The total area of Huron County is 2,137 square miles, of which 836 square miles are land and 1,301 square miles are water.

Great Lakes Shoreline

Huron County has 93 miles of shoreline along Lake Huron and Saginaw Bay.

State Parks

- Sleeper State Park is 723 acres of forest, wetlands, forested dunes, and a half mile of sandy shoreline along Saginaw Bay. Offers fishing, hunting, hiking, biking, camping, cross-country skiing, and other recreational activities.
- Port Crescent State Park is approximately 640 acres featuring 3 miles of Lake Huron sandy shoreline, a dark sky preserve, camping and lodging, hiking, hunting, fishing, cross-country skiing, and other recreational activities.

County Parks

Six county parks provide a variety of uses from day use playgrounds, beaches, and forests to a range of camping facilities. The largest parks are:

- Wagener County Park, 132 acres
- Lighthouse County Park, 120 acres

Trails

There are over 17 miles of hiking, biking, and cross-country skiing trails. The longest include:

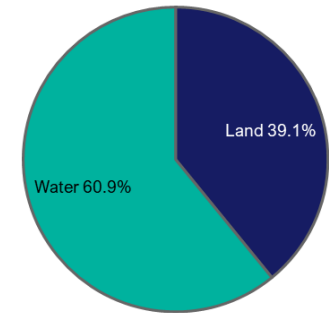
- Port Crescent State Park, 5.3 miles
- Wagener County Park, 5 miles

State Wildlife Management and Game Areas

Over 13,000 acres managed by DNR for Wildlife Conservation and Management, including:

- Verona State Game Area, 7,695 acres
- Wildfowl Bay State Wildlife Area, 2,313 acres
- Rush Lake State Game Area, 2,166 acres

Huron County, Michigan



Quality of Life

Indicators and General Statistics - Continued

Transportation

County Marinas

In addition to multiple state, private, and local marinas along the Lake Huron shoreline, the county maintains launches at multiple sites:

- Lighthouse County Park
- Wagener County Park

County Airports

- Huron County Memorial Airport with 2 paved runways

Culture

Historical Markers and Places

- 25 Historical markers

Museums

- 6 museums

Annual Festivals

- Cheeseburger Festival
- Michigan Sugar Festival

Broadband Internet Access

As of September 30, 2021:

- 99.9% of households had access to >10Mbps broadband
- 72.4% of households had access to >25Mbps broadband
- 68.8% of households had access to >100Mbps broadband
- There are 11 broadband providers serving the county, and 100% of customers have access to 2 or more providers

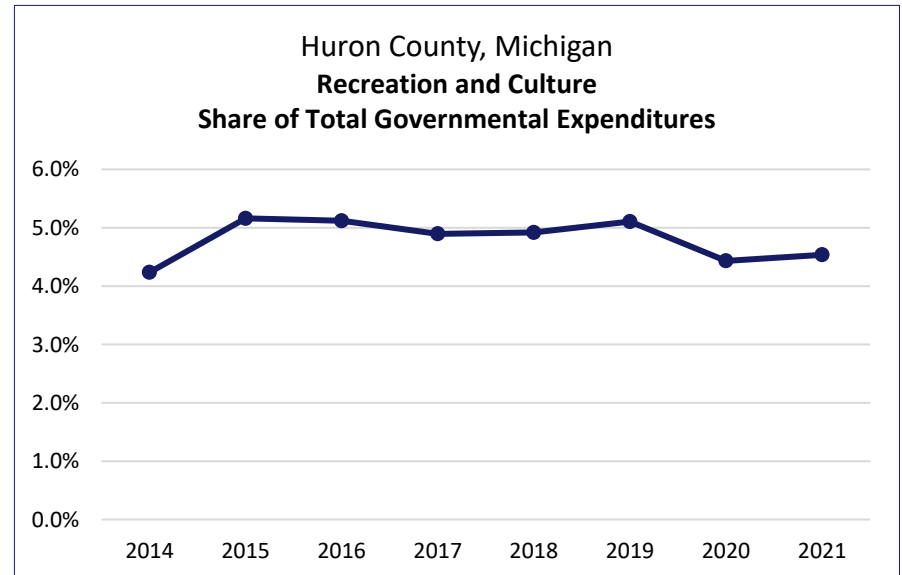
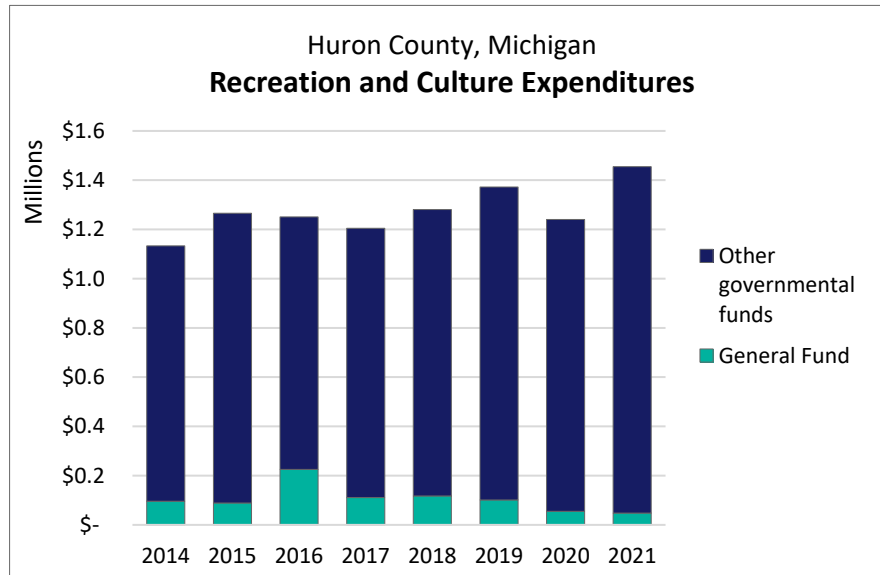
Recreation & Culture

2 Year Comparisons

	2020	2021	% Change	Trend
General Fund Recreation & Cultural Expenditures				
Recreation & Cultural expenditures	\$ 55,152	\$ 47,976	-13.0%	↘
Share of total General Fund expenditures	0.33%	0.23%	-28.2%	↘
Recreation & Cultural Total Governmental Expenditures				
Recreation & Cultural expenditures	\$ 1,240,294	\$ 1,455,093	17.3%	↗
Share of total governmental expenditures	4.43%	4.54%	2.3%	↗

Recreation & Culture

Multiple Year Trends



Population Demographics

Huron County, Michigan
Racial Diversity

